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DD/S

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**MEMORANDUM FOR:** The Special Assistant to the Director  
for Planning and Development

**SUBJECT** : Annual Report of CIA Wartime Preparation by DD/S

**REFERENCE** : DCI Memorandum, subject: Wartime Mission of CIA,  
dated 2 June 1955

1. This memorandum is for information only.
2. This report is divided into four major categories:
  - a. Emergency relocation of CIA Headquarters, Washington;
  - b. Support of wartime operation by the elements of the DD/S;
  - c. Evacuation planning;
  - d.

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3. Emergency Relocation

- a. A new Emergency Relocation Plan has been drawn and distributed to the major components of the Agency for concurrence. It is being held, pending the completion of arrangements toward acquisition of the selected additional site, and pending the approval and publication of a new Evacuation Plan for the Washington metropolitan area which is being coordinated by a special task group of the Federal Civil Defense Administration.
- b. The basic emergency relocation force of this Agency has been expanded in size from approximately  exclusive of Agency personnel permanently located at the Emergency Relocation Center.
- c. Request was made of the Office of Defense and Civilian Mobilization for participation in a program for protecting relocation sites against the effects of radiation fallout. They will furnish cleared technical personnel who will survey the buildings at the site, and make recommendations for their protection. It is contemplated that this program will be without expense to the individual departments and agencies concerned.

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- d. An agreement governing the relationship of this Agency with the Department of Defense, the Office of Defense and Civilian Mobilization, and the  (which would be created in wartime) was concluded and was signed by Secretary McNamara, Mr. Gray, and Mr. Dulles.
- e. A procedure was developed with the Bureau of Customs, providing for the wartime relationship between this Agency and the Bureau in those areas of activity where their field offices would aid in the accomplishing of our wartime mission.
- f. The program of radiation detection and protection equipment has been extended by the Medical Staff to meet anticipated needs. Included in this is the complete training of all members of the Security Patrol in the techniques of radiation detection and protection.

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#### 4. Wartime Operations

##### a. Personnel

- (1) Significant accomplishments in the manpower planning can now be reported, as CIA is participating in the National Defense Executive Reserve program, and by our own authority, we have established a Civilian Specialist Reserve.
- (2) The Personnel portion of the CIA Global War Plan, which established six months as the mobilization planning period and the principals in manpower planning for emergency, has been approved. Of course, ceiling objectives, both military and civilian, are necessary, and a recommendation to this effect should be possible this year.
- (3) CIA-Department of Defense agreements have been signed to provide CIA with the following number of military personnel in time of emergency:

Army  
Navy  
Air Force  
Marine



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- (4) The Civilian Specialist Reserve Program, set up on a pilot basis of 50 positions limited to former employees and cleared applicants, was approved by the Director in January 1958. Thirty-five of these positions will be utilized by the Office of Communications.
- (5) A Civilian Standby Reserve Program was also launched. This is a directory of former employees whose files will be kept alive and to whom correspondence will be sent on a semi-annual basis. There will be no appointment or training duty required for these people. Nearly 5000 former employees are being considered. From this number it is hoped 500 to 800 names could be maintained on a current status.

- (6) The principal objective of the Office of Personnel for the coming year will be targetted to the perfection of these programs to provide maximum preparedness for a wartime situation.

b. Security

- (1) In addition to Security planning for emergency relocation in Washington, the following actions have been taken by the Office of Security for overseas wartime conditions:

(a)

(b)

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- (2) Since the last report, the Security Office has worked in close collaboration with other security planning elements; on wartime T/O staffing; evacuation, redeployment and the headquarters security emergency program. As a result of the [redacted] Security has developed a riot plan designed to assist [redacted] in techniques, procedures, etc., for use in coping with such contingencies.

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c. Comptroller

In addition to improved arrangements with the wartime headquarters evacuation, Comptroller has continued to collaborate with all other war planners to assure uninterrupted budget and financial overseas support in time of war. The Office of Comptroller reaffirms its ability to meet its responsibilities in connection with such emergencies.

d. Medical Staff

- (1) The Medical Staff in the past year continued to review and comment on all war and evacuation plans and is currently working with the Mobilization Staff, Office of Personnel, to confirm and reconcile the military medical personnel commitments as agreed with the Department of Defense.
- (2) One outstanding problem is the failure of the U/W Annex of the Joint Strategic Capabilities Plan to specify detailed medical support of CIA in time of war. However, such wording will be included in our Global Plan which will be coordinated with the Department of Defense.

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- (1) During the reporting period, overall training activities relative to wartime preparation were increased. These included such items as a training program in clandestine operations for selected offices of the Department of Defense and the Marine Corps; a special three-day program

[REDACTED]

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(2)

[REDACTED]

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- (3) Office of Training is a principal contributor to the training program of the Army, Air Force and Marine Reserve units, who, during their training year, were given CIA instructional programs.

- (4) As indicated in last year's report, Office of Training's principal outstanding problem is the possible loss of [REDACTED] and the absence of an alternate training site.

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**f. Communications**

- (1) As reported in the Personnel section above, Communications is the principal participant in the Civilian Specialist Reserve Program. Also, approximately 1350 personnel have been approved by the Department of Defense as an augmentation force in the event of general emergency, as it is generally recognized that our present on-duty personnel is not adequate to meet a wartime emergency.

- (2) During the period since the last report, Office of Communications has contributed to war preparations by a number of specific activities, some of which are highlighted below:

(a)

[REDACTED]

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(b)

[REDACTED]

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- (3) Active networks with wartime missions are [redacted] and [redacted]. In addition, emergency staff communications networks are maintained in Europe and North Asia. Most stations are checked out at regular intervals.

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(4)

[redacted]

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(5)

[redacted]

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(6)

- (7) Major outstanding problems facing Communications relate to alternate bases and the problems of world-wide stockpiling of equipment, dispersal of assets and the maintenance of flexibility necessary to ensure the uninterrupted flow of traffic. Communications will again raise the issue of establishing some facility in [redacted] to provide for such emergencies as the possible loss of [redacted] and the gravity of the situation in the Middle East. The other principal problem facing the Office of Communications is the obvious difficulty of predicting the extent and severity of damage under nuclear war conditions.

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g. Logistics

- (1) The major achievements since the last reporting period of this Office was the successful negotiation of the Department of Defense-CIA Logistical Responsibilities Agreement which was finalized last September.
- (2) Progress has been made toward the establishment of a Strategic Reserve of Agency peculiar items. Lists of these items have been distributed to the Senior War Planners and sterilized lists to the specialized military components in Europe and the Pacific.
- (3) The Office of Logistics reaffirms its general capability to support the Agency in the accomplishment of its wartime mission and bases this affirmation on experience gained in the past several years, its cold war assets of men, facilities, services, stocks and capital equipment; reciprocal support agreements between Department of Defense and CIA; the support

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agreements between the Department of State, GSA and CIA; greatly improved plans and procedures for furnishing Agency peculiar items to the military in support of military U/W and the development and publishing of Department of Defense-CIA Logistical Policies and Responsibilities Agreement.

- (4) The outstanding problem still facing this Office is a lack of a complete understanding of the term and content of Strategic Reserves of Agency material for hot war and definitive requirements.

#### 5. Wartime Bases

Studies are underway to determine the requirement for overseas bases suitable for the general support of wartime operations. This will affect the positioning of the strategic reserves.

#### 6. War Gaming

- a. Communications personnel monitored circuits of the Command Post Exercise in Europe during the summer of 1957.
- b. Communications personnel will participate in the Taiwan Defense Command Exercise scheduled for September, 1958.
- c. Office of Training personnel will participate in the Army Special Forces war gaming exercise at Bad Toltz, Germany in mid-July.

#### 7. Evacuation

Since the last report, positive action has been taken to work more closely with State and Defense so that evacuation plans will better accommodate Agency needs.

#### 8. Summary

The DD/S has increased its capability to support the Agency in time of war by (1) completing agreements with the Department of Defense and other agencies of the U. S. Government; (2) improved stockpiling of strategic materiel; (3)

for emergency use; (4) the reduction in the number of unsolved problems; (5) the increasing maturity and professionalism of DD/S personnel; and (6) by major improvement in DD/S planning capability and continued close coordination with all other CIA elements. While several major deficiencies are still unsolved (Requirements, World Base Structures - Strategic Reserves) it is felt that the DD/S ability to support the Agency in time of war has increased considerably and within the limit

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of available funds and personnel and with adequate advance information in terms of lead time for the procurement of manpower and material where appropriate DD/S is capable of assuming its wartime mission.

SIGNED

L. K. WHITE  
Deputy Director  
(Support)

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